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TS #142698
Cy # 1 of 4

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT : Implementation of Inspector General's Survey of the
Office of Current Intelligence

REFERENCE : DCI memorandum to DD/I dated 16 July 1955

1. In the reference memorandum you directed me to implement the 25 recommendations made by the Inspector General with respect to OCI or to submit to you by 15 August my reasons for advising against such action in whole or in part.

2. I have given the IG's survey careful study and have examined the IG's recommendations one by one in a painstaking fashion, weighing the facts of OCI's organization and operation and the benefits derived from them against the possible justification for and consequences of implementing the IG's recommendations. [The IG's survey has been useful only in some respects.]

3. I have assembled under appropriately numbered tabs my comments as to such recommendations. In summary I concur in implementing four of the recommendations (numbers 1, 4, 15, and 21), and steps are already in progress to accomplish the desired results. Four other recommendations, 8, 17, 18, and 20, are essentially hortatory and will be followed insofar as possible considering the frequently hectic pressures under which OCI operates.

4. That leaves 17 recommendations that I oppose and these may be grouped for concise discussion as follows:

	<u>Recommendation Nos.</u>
That OCI drastically shrink its current substantive work.	2, 3, 9, 10, 11
That certain research and publications be reviewed by the IAC and discontinued or merged into IAC-wide activities.	12, 13

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Recommendation Nos.

That the AD/CI be divested of all 5,6, 7, 22, 23, 24, 25
COMINT responsibility and placed
in the same position as other users
e.g., AD/RR and AD/SI.

That OCI constitute a senior board 14, 16, 19
to review all its published material,
that OCI issue an annual program of
office objectives, and that OCI's
program of area familiarization
travel be abolished

5. With respect to the general curtailment of OCI's current sub-
stantive activities my conclusion is simply this:

a. Considering the volume of material that OCI must scan
from all sources in order to provide you and your senior customers
with the best possible substantive intelligence summaries, the
present number of analysts cannot wisely be reduced. (A glance
at the map under Tab 2 indicates how thinly OCI is spread--an
average of something less than one analyst per country outside
the Soviet Union);

b. If the product of these analysts, and far more important
the real significance of all intelligence information collected
by us and the rest of the community, is to serve the national
interest, it must not be hoarded in analysts' files but should
be disseminated as it now is by means of the Digest, Weekly, etc.

Conclusion

I challenge the basic [assumption] that there can be a reduction in the
size of the professional effort without seriously jeopardizing your
performance as the intelligence adviser of the government. In serving
you and your senior customers a worthwhile by-product is created, viz
the Current Intelligence Digest, at a relatively nominal incremental
cost of \$18,000. This publication is widely used in the Intelligence
Community and I am certain that it should be continued.

6. With respect to the recommendation that 25X1A2g [redacted] and
the OCI Handbooks be reviewed and coordinated by the IAC, I am opposed
for the reason that we do not recognize that the IAC has any mandate 25X1A2g
to determine our internal projects. Moreover, [redacted] has
been of inestimable value and needs further expansion (e.g., to cover
Communist China and the Satellites) rather than contraction. It

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has brought us external kudos from the real cognoscenti. You may recall comments from George Kennan and Broadway to this effect. The Handbooks could be justified alone on the internal use made of them, particularly in the DDP field stations and also by the NSC staff. I cannot imagine any more appropriate function for an Office of Current Intelligence than to maintain up-to-date concise reference manuals on all areas of the world.

7. The transfer of the Agency COMINT responsibilities from the AD/CI is theoretically unsound and, furthermore, the basic pragmatic consideration that the present system is working well and smoothly argues most forcefully against making such a drastic change. With particular reference to the recommendation concerning COMINT security, I am informed that Col. Edwards concurs with me in the undesirability of changing present responsibilities in this field.

8. Two of the final groups of three miscellaneous recommendations are not worth strong contention one way or the other. But in the case of the third I do feel very strongly that it would be most unwise to abolish the area travel program now in effect. I believe you agree with me that an analyst chained to a desk gains a noteworthy advantage in interpreting dispatches and other abstract data by having had exposure to the land and people he is charged with studying. I would like to feel that each OCI area analyst either had served a tour in or traveled within the country of his assignment generally once every five years.

I recommend that you direct the
9. Recommendation: [If you concur with me in whole or in major part, I believe it would be appropriate for you to rescind your memorandum of 16 July and substitute one disapproving the findings of the Inspector General as a whole and directing implementation [merely] of the specified recommendations that are acceptable to you. *from among those discussed favorably in the attached detailed comments.*

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ROBERT AMORY, JR.
Deputy Director/Intelligence

Attachments
Tabs 1-25

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1. Concur. In process.

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